



Police and Crime Strategic Board

21 April 2016

Chief Constable's Report

1. National Issues

1.1 'A fair deal for the people of Lincolnshire'

1.1.1 Budget Setting

1.1.2 The Home Office has announced the results of the Police Innovation Fund bidding process. Following detailed evaluation, the Home Office commented that "the high overall standard of bids has made this process particularly competitive this year".

1.1.3 Lincolnshire was successful in its bid for "Creating an integrated, innovative tri-service emergency service approach across Lincolnshire". Capital and Revenue grant was approved for year 1, 2016/17 with year 2 funding 2017/18 being approved in principle and is subject to end year monitoring information being received by the specified date and confirmation that satisfactory progress is being achieved. Year two funding is subject to Ministerial agreement in 2016/17. Work is being undertaken to establish the spending profile and match funding arrangements between the partners.

1.1.4 Unfortunately, Lincolnshire was not successful in its bid for funding towards Transforming Policing in Lincolnshire. As part of the budget proposals an assumption had been made that the bid would be successful and an income line of £1.2 million in 2016/17 and £1.3 million in 2017/18 had been made, offset by spending of £0.3 million in 2016/17 and £0.250 million in 2017/18. This results in a net reduction in resources of £0.9 million in 2016/17 and £1.050 million in 2017/18. A review of the one-off costs associated with the Policing Model Transformation that will be required is being made in order to inform a bid for carry forward from the 2016/17 outturn. An adjustment will be required to the budget in order to reflect the reduction in grant received.

2 Regional Issues

2.1 East Midlands Criminal Justice Board - update

2.1.1 With the disbanding of the Lincolnshire Criminal Justice Board the East Midlands Criminal Justice Board (EMCJB) business include efficiency, effectiveness and digital working. Some criminal elements remain local, those being services to victims and witnesses, out of court disposals scrutiny and reducing offending, with some cross over regionally.

2.1.2 Sir Clive Loader, Police and Crime Commissioner (PCC) for Leicestershire represents the five PCCs at the EMCJB. He is standing down at the May election and the East Midlands Police and Crime Commissioners Board (EMPCC) will be consulted in due course as to the new PCC representative at the regional board.

- 2.1.3 Full agency representation was achieved at the third meeting of the Board on 30 March 2016. Sara Thornton, the policing representative for the National Criminal Justice Board (NCJB), attended to give an overview from the NCJB as to the key initiatives for criminal justice and the direction of travel. She explained that focus continued to be on initiatives to drive up efficiency and effectiveness, such as Transforming Summary Justice and Better Case Management, as well as business transformation using digital technology.
- 2.1.4 A National Audit Office report has been produced on the efficiency of criminal justice and which made three recommendations to the NCJB, those being, agreeing what 'good' looks like, and reviewing performance across all parts of the system and increasing feedback and transparency across agencies. Sara Thornton commented that the NCJB supported the report and that plans in response were likely to be drawn together.
- 2.1.5 Sarah Thornton remarked that the national review of digital working was yet to be published, but that it had identified that not as much progress had been made as expected and this would become an area of focus and drive for the NCJB.
- 2.1.6 The Efficiency and Effectiveness Group have commissioned a piece of work in relation to Streamlined Forensic Reporting (SFR), an initiative introduced four years ago to agree early in the court process any issues with forensic evidence for fingerprints and footwear. SFR was implemented to ensure timely case management and to save on forensic processing costs for evidence that is not used. The knowledge and understanding of the process has been lost over time and there is creep towards old practices which impacts on the success of other initiatives such as Best Case Management. The work will include revisiting SFR, extending it in to other forensic categories; refresh all parties understanding and benefits of using the process.
- 2.1.7 Tangible progress has now been made by the Digital Working group with a mapping exercise of the digital and video products being introduced across all agencies. This resulted in five proposed priorities where the most significant impact could be made digitally. The agreed priorities are Prison to Court Video Links, Live Links (police officers giving evidence over video), Virtual Remand Court, Remote Witness Video Links, File Quality and Compliance Standards over video. Each of the priorities has an identified lead and project management principles are being used to drive progress and co-ordinate consistent delivery where possible. There has been an agreement between Leicester Police, HMCTS and the Crown Prosecution Service to continue with the Leicester Virtual Remand Court in the short term while continuity and development plans are devised. Sara Thornton encouraged the EMCJB to submit a proposal to the national Transformation Fund to seek funding to extend video equipment across the region. With the closure of courts across the region the EMCJB considers that a video strategy for the region is required. This will be developed for the meeting on 20 June 2016.

2.2 Regional Niche Project – update

- 2.2.1 On 4 April 2016 the regional Niche team successfully delivered the national changes to the Streamlining Justice Process which enabled the regional forces to meet HMCTS go live timelines for processing offences more efficiently and effectively through the courts.

- 2.2.2 On 13 April ACO Shackleton delivered a presentation at the national Niche conference outlining the excellent work that has taken place within the region and the benefits of multi force collaboration.
- 2.2.3 During the week commencing 23 April Nottinghamshire will begin their back record conversion of crime and intelligence into regional Niche. This will provide an enriched picture of offending behaviour and vulnerability that is currently held on their legacy systems.
- 2.2.4 Details of the project have recently featured in the 500th issue of Police Professional magazine where ACO Shackleton outlined the success of the regional niche implementation within Lincolnshire, Leicestershire, Nottinghamshire and Northamptonshire. Included within the article are examples of how the regional niche platform has benefited the four organisations.
- 2.2.5 The regional Niche team continue to operate from Derbyshire Police Headquarters in preparation for their go live in June 2016.

3 Local issues

3.1 Mobile Data Project – update

- 3.1.1 Force wide rollout continues with now approximately 300 devices live. The initial feedback remains positive and additional support is being provided to those officers requiring it following training. There are some consistent technical errors which have been provided to the ICT service desk who are developing their knowledge base to resolve these at point of call.
- 3.1.2 The project continues to work with ICT for the installation of Wi-Fi. This will be a strategic solution as used regionally whereby a central hub will be installed and additional units can be added as requested. This will allow other departments to be included, making it a cost effective force wide solution.
- 3.1.3 An in-car dock and charger has now been ordered following agreement with fleet workshops. This will be installed in vehicles as they return for routine services over a six month period. This will allow officers even further functionality such as satellite navigation when attending incidents.
- 3.1.4 The project team have now confirmed the next set of processes to be added to the device. These have been requested by both officers and business area owners in order to provide additional efficiencies. These include MG15, SOCAP, Mental Health, Restorative Justice and Digital Traffic Files (P.53). The first development workshop has been held and MG15 and SOCAP will be the first added by the end of May.

3.2 Blue Light Collaboration Project – update

- 3.2.1 The Blue Light Programme Steering Group met on 31 March, the first time since receiving confirmation of the successful Police Innovation Funding bid. Agreement has been reached in relation to which work streams are to be led by the respective organisations and therefore the project team are now identifying the wider subject matter expert teams to work with.

- 3.2.2 A decision is now required regarding how the programme will be match funded and it is anticipated this will be agreed at the next Steering Group meeting on 29 April regarding what each organisation will contribute in terms of finance and assets.
- 3.2.3 Meetings continue to take place and are programmed in regarding all work streams and a number of principles have been identified to deliver elements of the programme, for instance, regarding who will deliver the Blue Light Campus (LCC) and HQ (Police/G4S). Key milestones have been identified and currently the team are completing the Authority Requirement work that sets out the inter-service specifications and views regarding both the Blue Light Campus and HQ elements of the programme from the perspective of each service.

3.3 Policing Model Project – update

- 3.3.1 Since its inception, the Policing Model Project has been working closely with Local Policing and Crime SMTs, supported by evidence based analysis of the current establishment, demand and processes, to identify potential opportunities for releasing resources in order to provide the capacity and capability to deal with the emergence of threats such as modern day slavery, child sexual exploitation and cyber-crime.
- 3.3.2 Recruitment into these emerging threat roles is progressing well with the majority of successful applicants from tranches 1 to 3 either appointed or undergoing final checks. Remaining interviews are scheduled.
- 3.3.3 The Neighbourhood Policing Strategy has been reviewed and revised in light of the need to release resources, with the aim to further enhance the quality of service provided to communities. Once ratified, it will enable progress to be made with the next phase of implementation including infrastructure and movement of people into post.
- 3.3.4 The Policing Model related Police Innovation Fund bid submitted in late December 2015 was unsuccessful resulting in a focus on identifying additional funding requirements from existing budgets and underspends. This work is being progressed by the T/ACC, ACO and Force Chief Finance Officer.
- 3.3.5 A separate business case for the advanced ICT and networking element of the project and covering the areas of ICAT (including CAID), Grooming, Hi-tech crime (including a solution for the server) and Cyber Crime is being produced in conjunction with the business area and ICT for the end of April, after which, funding arrangements will be finalised with the aim to implement (or start implementing) by June 16.
- 3.3.6 Both internal and external communication continues to be disseminated in line with the Project Communication Strategy and includes dialogue between Chief Officers, partners and stakeholders including staff associations.
- 3.3.7 Risk is managed through the Project Board.

3.4 Out of Court Disposals - update

- 3.4.1 The Out of Court Disposal Scrutiny Panel met on 9 March 2016 to scrutinise fifteen cases. Since its formation the Panel has continued to be developed to streamline business support. Panel Members are undergoing bespoke vetting in order that the redaction of materials provided on the day is not required. This makes it easier for

Panel Members to understand the context of the cases being considered and reduces the preparation time required in advance of each meeting.

- 3.4.2 Of the fifteen cases, seven were found to have had appropriate decisions, five were found to be appropriate with observations, two cases were considered inappropriate and one case was not decided on.

3.5 Body Worn Video project - update

- 3.5.1 Phase one of the rollout to eight stations across the force is underway. Although later than originally planned, officers in Boston are now collecting evidence as the first station becomes live and the project team, with IT and the external supplier, are supporting the ongoing resolution of initial deployment issues.
- 3.5.2 Installation of kiosks, cameras and docking stations to the phase one locations is complete. The next stations to become live, scheduled around a Custody location and dependent stations, are Grantham and Stamford, followed by Lincoln and Gainsborough and finally Skegness, Horncastle and Spilsby.
- 3.5.3 The project is now reporting to DCC Knighton. The East Midlands delivery project and Innovation Fund period closed at the end of March 2016. All five forces will continue to work together to develop body worn video use via a regional steering group, chaired by Nottinghamshire as the original Innovation Fund lead.
- 3.5.4 Planning is due to begin imminently on phase two locations with the intention of body worn video being available to all end users by August 2016.
- 3.5.5 The final project phase will include an enhancement to links between evidence management software and legacy applications such as GENIE and Niche, a review of the impact on complaints and stop search incidents together with reviewing performance against objectives for any follow on recommendations. The project is due to close 30 September 2016.

3.6 Emergency Services Mobile Communications Programme (ESMCP) including Emergency Services Network (ESN)

- 3.6.1 The project manager has assembled initial internal stakeholders, identified SPOC resources and team requirements and scheduled a project board to be held at the end of April, chaired by DCC Knighton.
- 3.6.2 Immediate activities in Lincolnshire include the identification of the 2016/17 funding source for project delivery and the preparation of a business case for the entire project to be presented to the Chief Officer Team and incoming PCC.
- 3.6.3 Whilst the team awaits further information due from the national team in May, preliminary concepts for future user requirements and high level product definitions are being formed to discuss with regional colleagues.
- 3.6.4 Regionally, the East Midlands lead has been confirmed as DCC Knighton and the regional governance structure and programme team requirements are being prepared for agreement. Connections have been made with the North West region as the first to transition, to aid learning in East Midlands.

3.6.5 Nationally, the ESMCP team are recruiting Regional Implementation Managers (for which Lincs are the recruitment lead for the East Midlands role) and progressing their specification discussions with suppliers, for release in May 2016.

3.6.6 ESMCP future milestones include the following:

- FCR to be ESN ready by July 2017 and tested by September 2017.
- ESN transition for Lincolnshire voice users around Spring 2018
- Airwave contract expires 30 June 2018 but the force will be required to support Airwave roamers until Dec 2019.
- Further exploitation options for ESN network to be outlined in business case for implementation after voice user transition.